

ORGANIZATIONS

FIELD OPERATING AGENCIES

by Tech. Sgt. Cecilio M. Ricardo Jr.



Tech. Sgt. Melanie Adams shoots video footage of the joint precision air drop system on a C-130 Hercules at a base in Southwest Asia. The sergeant is with the Air Force News Agency, San Antonio, Texas. She deployed to Iraq and documented the Air Force mission there and in Afghanistan.

Air Force Agency for Modeling and Simulation, Orlando, Fla.:

Delivers realistic, reusable and cost-effective tools for operations, training, analysis and acquisition support — ensuring the contributions of air, space and cyberspace are accurately represented to the joint warfighter. Facilitates the appropriate representation of air, space and cyberspace in modeling and simulation; orchestrates and provides Air Force support for the Office of the Secretary of Defense, Joint and Air Force modeling and simulation activities; explores new warfighting concepts roles and missions; establishes high-level architectures, interoperable databases, protocols and standards; ensures Airmen have the appropriate modeling and simulation skills, experience and training; maintains the configuration control for and modernizing selected models; and acts as the central repository for Air Force modeling and simulation knowledge.

www.afams.af.mil

Air Force Audit Agency, Washington, D.C.:

Provides all levels of Air Force management with independent, objective and quality audit services that include reviewing and promoting economy, effectiveness and efficiency of operations, evaluating programs and activities and assisting management in achieving intended results, and assessing and improving Air Force fiduciary stewardship and the accuracy of financial reporting.

www.afa.hq.af.mil

Air Force Center for Engineering and the Environment, Brooks City-Base, Texas:

Manages Air Force military construction, military housing and environmental restoration programs. Also oversees military family housing privatization by maintaining an extensive housing portfolio and training base asset managers. With more than 440 civilians and 45 military professionals, center employees specialize in archeology, architecture, chemistry, engineering, geology, planning and toxicology. Three regional environmental offices serve as advocates for the Air Force. Two overseas branches are located at Ramstein Air Base, Germany, and Hickam Air Force Base, Hawaii. Contractor partners augment the center's in-house staff. Many of these contractors are the nation's most respected private firms. The center's multi-billion dollar contracting capacity covers the entire range of environmental and construction management services that take place worldwide.

www.afcee.brooks.af.mil

Air Force Civil Engineer Support Agency, Tyndall AFB, Fla.:

Provides the best tools, practices and professional support to maximize Air Force civil engineer capabilities in base and contingency operations worldwide. Includes technical and professional experts in a variety of areas, specialties include engineering, emergency management, training, pavement analysis, fire protection, explosive ordnance disposal, airfield systems, computer

automation and energy management. The agency is home to the Air Force's airfield pavements evaluation team, which travels the globe to evaluate the strength, performance and condition of airfields to ensure flight operations can be conducted safely. The new Facility Energy Center manages the Air Force's facility energy program and helps make the Air Force one of the leading purchasers of renewable energy in the world. The agency is a repository of civil engineer knowledge, much of which can be accessed through the Web site or through specialists in the Reach-Back Center. www.afcesa.af.mil

Air Force Communications Agency, Scott AFB, Ill.:

Designs and delivers all aspects of information technology systems to enable the Air Force to conduct global network-centric warfare. Leads efforts to standardize the Air Force network systems by optimizing configurations, setting and publishing standards, and procuring voice, video and other network-centric information services. Documents this in an architectural construct called the Constellation-Net — the Air Force portion of the Global Information Grid. Pursues leading edge technologies such as new airborne networking concepts and standards through various test beds, laboratories and integration facilities. Deploys assessment and engineering teams worldwide to facilitate combined and joint network-centric and knowledge-based operations. The agency is postured to become a cyber wing un-

der the Air Force's newest cyber command, and will be dedicated to delivering the tools needed to build, secure and sustain the cyber domain.

<http://public.afca.af.mil>

Air Force Cost Analysis Agency, Arlington, Va.:

Performs independent component cost analyses for major space, aircraft and information system programs as required by public law and Department of Defense policy, or those of special interest. Responsible for cost estimating and for enhancing the state-of-threat in cost analysis. Provides guidance, analytical support and quantitative risk analyses to 11 major commands and the Air Force corporate staff on development of cost per flying-hour factors and resource requirements. Performs special studies supporting long-range planning, force structure, analysis of alternatives and life-cycle cost analyses.

Air Force Flight Standards Agency, Oklahoma City:

Develops, standardizes, evaluates and certifies procedures, equipment and standards to support global flight operations. Lead command for air traffic control, airfield management, instrument procedure criteria and landing systems. Performs worldwide peacetime and wartime inspections of airfields, navigation systems and instrument approach and departure procedures. Training center for the Air Force Advanced Instrument School.

Air Force Frequency Management Agency, Alexandria, Va.:

Plans, provides and preserves access to the electromagnetic spectrum for Air Force and selected Department of Defense activities in support of national policy objectives, systems development and global operations. Develops and implements spectrum guidelines and instructions to support the Air Force mission. Coordinates actions to resolve spectrum interference incidents involving DOD, private sector and federal users. Represents, advocates and defends Air Force interests in spectrum management matters on DOD, national and international forums. Accesses satellites internationally. Obtains certification and frequency licenses to operate satellites, land mobile radios, emergency radio systems (air-to-ground and air-to-air), radars, weapon guidance systems and all capabilities that are spectrum-dependent. Provides functional management for the spectrum management career field.

ww3.affma.hq.af.mil

Air Force Global Cyberspace Integration Center, Langley AFB, Va.:

Slated to transition into Air Force Cyber Command, the center teams with major commands, joint and coalition partners, national agencies, industry and academia to develop, integrate and standardize air, space and cyberspace components. Manages command and control and cyber innovation, experimentation and transition efforts including Joint Expeditionary Force experiments. Plans, programs and guides enterprise-level capability-based planning, requirements, architectures and integration of Air Force warfighting networks, combat support and command and control systems. Lead command for tactical data links to include joint interoperability of tactical command and control systems, joint and coalition command and control interoperability data standards, air component information management and satellite communication terminal management. www.gcic.af.mil

Air Force Historical Research Agency, Maxwell AFB, Ala.:

The Air Force's historical resource for the study, promotion and execution of airpower. Records and disseminates Air Force history to enable decision makers and planners to formulate strategy, plans and doctrine to conduct operations. Informs the public about the role of the Air Force and airpower in national security. Archive for more than 100 million pages of historical documents. Responds to inquiries for historical data and provides research facilities for official researchers and the public. Drafts and updates official lineage and honors of Air Force organizations and records their heritage. Approves and maintains records of official Air Force organizational emblems. Researches and maintains official aerial victory credit information. Conducts, accessions and processes oral history interviews with key Air Force people. Prepares manuscripts regarding Air Force history for publication. Educates Air Force students at professional military schools.

www.afhra.maxwell.af.mil

Air Force Inspection Agency, Kirtland AFB, N.M.:

Primary action arm of the Secretary of the Air Force inspection system. Provides independent and timely assessments of acquisition, nuclear surety, operations, logistics, support and healthcare to secretary of the Air Force, Air Force chief of staff, secretary of the Air Force inspector general and major command commanders. Identifies opportunities and recommends process improvements for accomplishing peacetime/wartime missions, and evaluates Air Force activities and policies. Provides by-law and compliance oversight of Air Force-level field operating agencies and direct reporting units. Publishes the Air Force's oldest magazine, TIG Brief. www.afia.af.mil

Air Force Legal Operations Agency, Bolling AFB, Washington, D.C.:

Agency includes all senior defense and trial counsel and appellate defense and government counsel in the Air Force, as well as all Air Force civil litigators defending the Air Force against civil law suits claiming damages and seeking other remedies in contracts, environmental, labor and tort litigation. The agency includes numerous centers to include the tort, environmental and labor law, commercial litigation and contract law field support centers, the utility litigation team and the Air Force Claims Service Center. Also includes Judge Advocate General's School and the Information Systems Directorate that provides information technology services to worldwide Air Force legal offices and provides federal legal information technology through electronics services to Department of Defense legal offices. Agency has offices at more than 76 worldwide locations with 460 military and civilian attorneys and 295 military and civilian paralegals and support personnel.

Air Force Logistics Management Agency, Maxwell AFB-Gunter Annex, Ala.:

Improves agile combat support capabilities by generating enterprise supply chain solutions supporting logistics transformation through research, war games and literature. The agency supports Air Force enterprise logistics transformation by sustaining the Air Force supply chain architecture, producing solutions to logistics problems, designing new and improved concepts, methods and systems, and publishing the *Air Force Journal of Logistics* and other publications on logistics issues. www.afima.hq.af.mil

Air Force Manpower Agency, Randolph AFB, Texas:

Provides Air Force leaders at all organizational levels the tools to identify essential manpower required for the effective and efficient accomplishment of the Air Force mission. The agency, through its four major divisions and five subordinate manpower requirement squadrons, also determines manpower requirements, develops manpower programming factors, manages Air Force performance management programs, executes the Air Force competitive sourcing program, conducts special studies, performs civilian classification oversight and centralized operational classification and creates and maintains standard position descriptions. The agency also provides combatant commanders with military essential requirements to support warfighting scenarios and supports the manpower functional community.

www.afma.af.mil

Air Force Medical Operations Agency, Bolling AFB, Washington, D.C.:

Oversees execution of the Air Force Surgeon General policies supporting Air Force expeditionary capabilities and national security strategy. Provides expert consultative leadership support of more than 39,000 personnel and 73 military treatment facilities and a \$6.4 billion budget. Ensures a cost-effective, modern and prevention-based healthcare continuum for 2.6 million beneficiaries worldwide. Partners with the assistant secretary of Defense (Health Affairs), secretary of the Air Force, chief of staff of the Air Force and Department of Veterans Affairs.

Air Force Medical Support Agency, Brooks City-Base, Texas:

Oversees execution of Air Force Surgeon General's policies and programs to transform medical capabilities to help warfighter fly and fight in the air, space and cyberspace. Leverages science, technology and information systems to integrate modernization efforts supporting 39,000 personnel serving 2.6 million beneficiaries at 73 military treatment facilities with a \$6.4 billion budget. Partners with federal agencies, industry and academia.

Air Force News Agency, San Antonio, Texas:

Provides Air Force and Department of Defense news and information to internal and external audiences on events and issues affecting Air Force missions, people, programs, policies and activities. Gathers, produces and distributes print, photo, broadcast and information products that directly support the strategic communication needs of the Secretary of the Air Force. Manages nine full-service radio and television stations throughout the world and two regional news centers, located at Yokota Air Base, Japan, and Ramstein Air Base, Germany. Responsible for Air Force Link, the official Air Force Web site (www.af.mil); the Army and Air Force Hometown News Service that produces print and electronic news products that highlight the accomplishments and worldwide activities of Airmen and Soldiers, and the holiday greetings seen on television stations throughout the United States (hq.afnews.af.mil/hometown) and for the bimonthly production of *Airman*, the official

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magazine of the Air Force (www.af.mil/news/airman). The agency's media products and services help senior leaders improve military readiness, morale and quality of life as well as gain and maintain public support for men and women in uniform. The agency will consolidate with, and become a component of, the Defense Media Activity on Oct. 1, 2008. The agency is scheduled to relocate to Fort Meade, Md., in 2011. www.afnews.af.mil

Air Force Nuclear Weapons and Counterproliferation Agency, Kirtland AFB, N.M.: Oversees nuclear stockpile stewardship programs, including planning, development and transformation of Air Force nuclear weapons. Provides technical analysis on counterproliferation issues. Provides technical advice to the combatant commands, air staff, major commands, unified commands and the office of the secretary of Defense on nuclear weapons and counter-chemical, biological, radiological, nuclear weapons and high-explosive arenas. www.mil.afnwc.kirtland.af.mil

Air Force Office of Special Investigations, Andrews AFB, Md.: Provides professional investigative service to commanders of all Air Force activities. Identifies, investigates and neutralizes criminal, terrorist and espionage threats to Air Force and defense personnel and resources. Focuses on five priorities: Detect and retain a force capable of meeting Air Force needs; detect and provide early warning of worldwide threats to the Air Force; identify and resolve crime affecting readiness or good order and discipline; combat threats to information systems and technologies; and defeat and deter fraud in acquisition of prioritized weapons systems. The office has been the Air Force's major investigative service since Aug. 1, 1948. The agency reports to the Air Force inspector general. <http://www.osi.andrews.af.mil>

Air Force Personnel Center, Randolph AFB, Texas: Ensures the Air Force has skilled people in the proper grades and specialties to complete its mission. The 2,200 personnel and functional representatives ensure integration and execution of personnel operations to meet field commanders' requirements. It operates the Air Force Contact Center where personnel experts provide high-quality customer service around the clock. The center improves personnel services by developing programs that allow individuals to perform personnel actions, anytime, anywhere, through Web-based, self-service applications. Plans and schedules the Air Force's air and space expeditionary force, guides deployment and re-deployment planning, monitors readiness and provides continuity. Manages assignments and facilitates the professional development of all enlisted members and officers below the grade of colonel, with the exception of chief master sergeants and members of the staff judge advocate. Plays an integral role in civilian force shaping and force development initiatives, providing personnel management advisory service, recruitment and placement support, and leadership and management training and education. Is the Air Force office of primary responsibility for worldwide casualty reporting, notification of family members and assistance to families and field commanders on benefits and entitlements. Is also the service's focal point for Missing in Action/ Prisoner of War programs, members reported miss-

ing, captured or imprisoned and members placed in an absent without leave/deserter status. The Air Force Contact Center is accessible on the Web site or by calling 800-616-3775. www.afpc.randolph.af.mil

Air Force Personnel Operations Agency, Washington, D.C.: Serves as the single Air Force focal point for submission and acceptance of total force human resources information technology requirements. Works with Air Force Manpower Agency, the Air Force Personnel Center, the Air Reserve Personnel Center and other human resources customers to capture information technology systems requirements, and documents those requirements to deliver streamlined and improved personnel services to commanders, managers and Airmen. Orchestrates final-user acceptance testing of the resulting systems and computer applications to ensure they meet customer expectations.

Air Force Program Executive Offices, Wright-Patterson AFB, Ohio; Hanscom AFB, Mass.; Eglin AFB, Fla.; and Washington, D.C.: Streamlines the acquisition management structure characterized by clear, defined lines of responsibility, authority and accountability. Air Force's decision makers are directly accountable for the cost, schedule and performance of all non-space acquisition programs. There are six program executive offices: Aircraft (combining fighter, bomber, airlift and reconnaissance programs); command, control and combat support systems; weapons; Joint Strike Fighter; F-22 Raptor; and combat and mission support. www.safaq.hq.af.mil

Air Force Real Property Agency, Arlington, Va.: An agency within the office of the assistant secretary of the Air Force for installations, environment and logistics. Acquires, disposes and manages all Air Force-controlled real property worldwide. www.safie.hq.af.mil

Air Force Review Boards Agency, Andrews AFB, Md.: Provides management of various military and civilian appellate processes for the secretary of the Air Force. Decides individual cases before the personnel council's five component boards, the Board for Correction of Military Records and the Civilian Appellate Review Office. Renders final decisions for the secretary of the Air Force to correct errors or injustices in military and civilian records and ensures due process, equity and fair and impartial treatment for Air Force military and civilian force.

Air Force Safety Center, Kirtland AFB, N.M.: Prevents mishaps and preserves combat readiness by developing, implementing, executing and evaluating Air Force aviation, ground, weapons, nuclear surety, space and system programs. Conducts research to promote safety and awareness and mishap prevention. Oversees mishap investigations, evaluates corrective actions and ensures implementation. Develops and directs safety and operational risk management education. Publishes *Flying Safety Magazine*, *Wingman* and *Weapons Journal* to save lives and protect national assets. <http://afsafety.af.mil>

Air Force Security Forces Center, Lackland AFB, Texas: Organizes, trains and equips Air Force security forces worldwide. Develops force protection doctrine, programs and policies by planning and programming resources to execute the missions of nuclear and non-nuclear weapon system security, physical and information security, integrated base defense, combat arms, law enforcement, antiterrorism, resource protection and corrections. Identifies and delivers emergent and future force protection and force application solutions through modeling and simulation. Acts as the executive agency for the defense military working dog program. <http://afsf.lackland.af.mil>

Air Force Services Agency, San Antonio, Texas: Supports headquarters, major commands, field commanders and base services leadership. Oversees worldwide operation of the Air Force fitness program, food service, lodging, mortuary affairs, services readiness, libraries, services management information systems, family member programs, nonappropriated fund transformation, purchasing, construction, clubs, amusement machines, Tops In Blue, the Air Force sports program, golf, bowling, outdoor recreation, aero clubs, arts and crafts, tickets and travel, other quality-of-life programs and force management, personnel management and training for all Air Force services employees. www.afsv.af.mil

Air Force Technical Applications Center, Patrick AFB, Fla.: Operates and monitors a variety of air, ground, space and seaborne sensor platforms to ensure compliance with several nuclear treaties. Operates and maintains the U.S. National Data Center. Sole defense agency operating a global network of sensors and analytical laboratories providing technical measurements to monitor nuclear treaties. Researches and develops proliferation detection technologies for weapons of mass destruction. www.afisr.af.mil/units/aftac

Air Force Weather Agency, Offutt AFB, Neb.: Maximizes America's air, space, cyberspace and land power by enabling decision makers to exploit relevant environmental information across the full spectrum of warfare. Reporting to the Air Force director of weather, deputy chief of staff air and space operations, the agency conducts both Air Force weather functional lead command responsibilities (such as fielding cutting-edge weather equipment and training to operational weather squadrons and weather flights around the world) and directly conducts terrestrial and space weather operations. These operations include collecting, analyzing, and predicting weather information, making that information available in comprehensive weather databases, tailoring and integrating weather information specifically for exploitation by Air Force and Army field commanders and national decision makers for military operations, contingency missions and humanitarian relief efforts worldwide. www.afweather.af.mil

Source: Field Operating Agencies